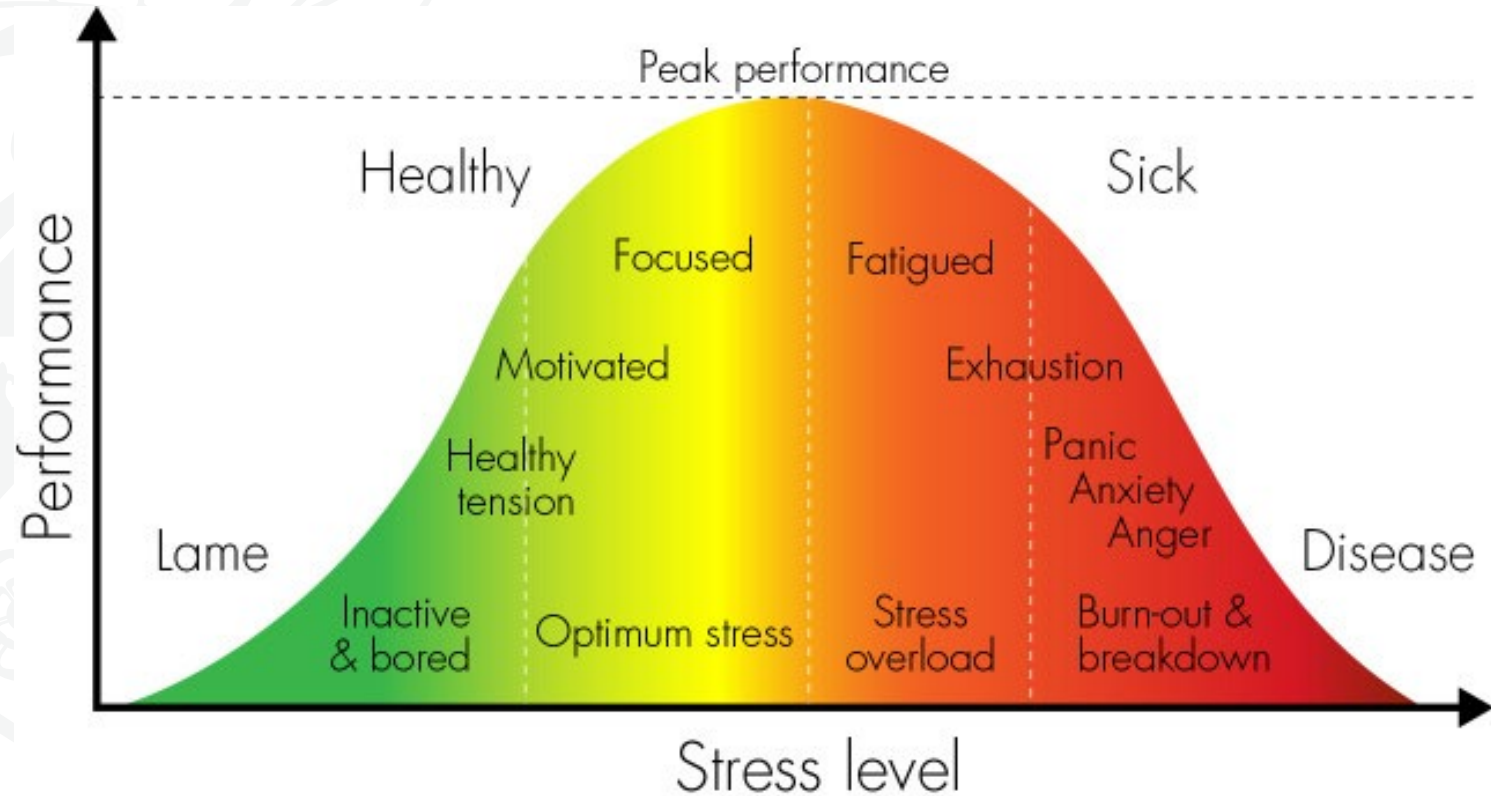


# Managing stress and building resilience.

# The pressure/stress graph



# Individual signs of stress

## **Physical Signs:**

headaches, Indigestion, Rashes, Frequent colds, Sleep disturbance, Dizziness

## **Mental Signs:**

Inability to concentrate, Worrying, Making mistakes, Negative thinking, Brain fog

**What to look for in  
yourself & others**

## **Behavioural Signs:**

Restless, Erratic driving, Increased alcohol intake or smoking, Changes in eating habits

## **Emotional Signs:**

Irritability, Changeable moods, Tearful, Anxious, Withdrawn

# Long term impact of stress on wellbeing

- Reduces the effectiveness of the immune system.
- Increases risk of cancer.
- Increases risk of heart disease.
- Digestive issues.
- Reproductive problems.
- Reduces ability to focus and solve problems.
- Anxiety and depression.

# Common workplace stressors

- Overwhelming workload.
- “Meeting heavy” diary with little time to focus.
- Dysfunctional work relationships.
- Lack of trust in manager or colleagues.
- Increased working hours.
- Inefficient processes.
- Reliance on others to complete tasks.



Cool Blue

Detailed  
Reserved  
Analytical  
Disciplined  
Diligent  
Thoughtful  
Consistent  
Objective

Fiery Red

Direct  
Decisive  
Focused  
Proactive  
Determined  
Purposeful  
Courageous  
Confident

Earth Green

Considerate  
Service-orientated  
Accommodating  
Appreciative  
Supportive  
Reliable  
Patient  
Valuing

Sunshine Yellow

Enthusiastic  
Adaptable  
Empowering  
Flexible  
Encouraging  
Interactive  
Engaging  
Dynamic

# SCARF model — the 5 areas that drive our responses (David Rock, 2008)



## **STATUS**

Our sense of personal worth



## **CERTAINTY**

Our sense of what the future holds



## **AUTONOMY**

Our sense of control over events



## **RELATEDNESS**

How safe we feel with others



## **FAIRNESS**

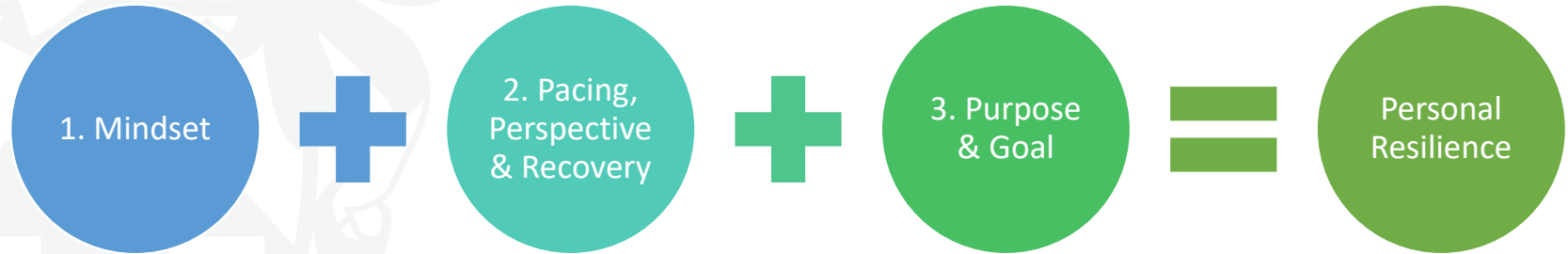
How fair we perceive the situation to be

# Leading with SCARF

SCARF domain	Do less	Do more
STATUS	<ul style="list-style-type: none"> <li>• Challenge people publicly</li> <li>• React with emotion</li> <li>• Forget to give positive feedback or only give it to a few</li> </ul>	<ul style="list-style-type: none"> <li>• Praise for growth</li> <li>• Be consistent</li> <li>• Collaborate with a diverse set of team members</li> </ul>
CERTAINTY	<ul style="list-style-type: none"> <li>• Keep information to yourself</li> <li>• Be unclear in your expectations</li> <li>• Change plans at the last minute</li> </ul>	<ul style="list-style-type: none"> <li>• Clarify understanding of your expectations</li> <li>• Communicate clearly and often</li> <li>• Stick to agreements or renegotiate</li> </ul>
AUTONOMY	<ul style="list-style-type: none"> <li>• Use the command style continually</li> <li>• Make decisions for the group</li> <li>• Ask for input then ignore it without reason</li> </ul>	<ul style="list-style-type: none"> <li>• Provide choice on how to proceed</li> <li>• Make decisions as a team where possible</li> <li>• Be open and respectful to the ideas of others</li> </ul>
RELATEDNESS	<ul style="list-style-type: none"> <li>• Focus only on business</li> <li>• Create silos or cliques within the team</li> <li>• Create a “always busy” culture</li> </ul>	<ul style="list-style-type: none"> <li>• Encourage time spent on collaboration</li> <li>• Create and focus others on shared goals</li> <li>• Identify a common purpose</li> </ul>
FAIRNESS	<ul style="list-style-type: none"> <li>• Favour those with similar traits to yourself</li> <li>• Forget to credit your team for ideas</li> <li>• Make decisions “behind closed doors”</li> </ul>	<ul style="list-style-type: none"> <li>• Gather input widely</li> <li>• Be curious about ideas you don’t agree with</li> <li>• Recognise all contributions</li> </ul>

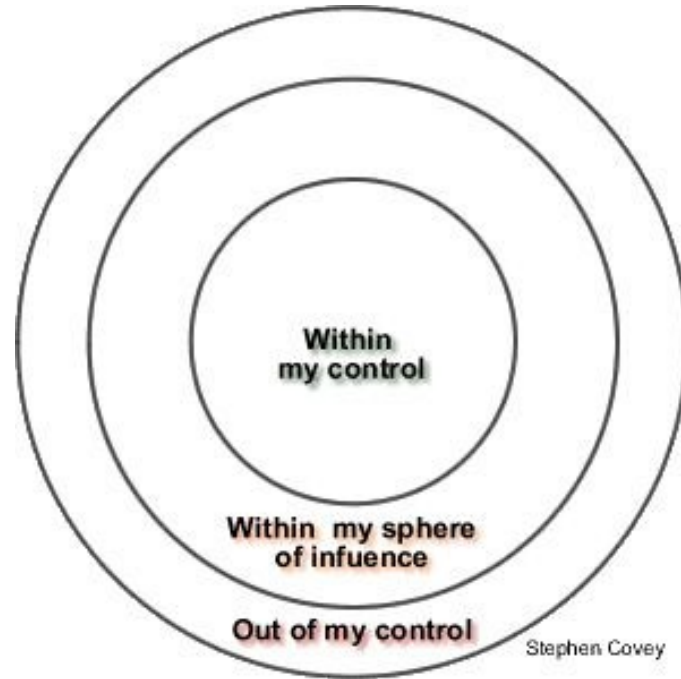


# The Resilience Engine (Jenny Campbell)



# Stephen Covey's Circle of Control

1. List your concerns.
2. For each concern note down:
  - What is in your control
  - What in your sphere of influence
  - What is out of your control



## Unhelpful Thinking Styles

### All or nothing thinking



Sometimes called 'black and white thinking'  
*If I'm not perfect I have failed*  
*Either I do it right or not at all*

### Over-generalizing

*"everything is always rubbish"*  
*"nothing good ever happens"*

Seeing a pattern based upon a single event, or being overly broad in the conclusions we draw

### Mental filter



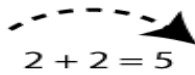
Only paying attention to certain types of evidence  
*Noticing our failures but not seeing our successes*

### Disqualifying the positive



Discounting the good things that have happened or that you have done for some reason or another  
*That doesn't count*

### Jumping to conclusions



There are two key types of jumping to conclusions:  
- **Mind reading** (imagining we know what others are thinking)  
- **Fortune telling** (predicting the future)

### Magnification (catastrophising) & minimization



Blowing things out of proportion (catastrophizing), or inappropriately shrinking something to make it seem less important

### Emotional reasoning



Assuming that because we feel a certain way what we think must be true  
*I feel embarrassed so I must be an idiot*

### should must

Using critical words like 'should', 'must', or 'ought' can make us feel guilty, or like we have already failed  
If we apply 'shoulds' to other people the result is often frustration

### Labelling



Assigning labels to ourselves or other people  
*I'm a loser*  
*I'm completely useless*  
*They're such an idiot*

### Personalization

*"this is my fault"*

Blaming yourself or taking responsibility for something that wasn't completely your fault  
Conversely, blaming other people for something that was your fault

- Are these thoughts helpful or useful?
- Are they true?
- Are they helping me stay resilient?
- Are they making me more stressed?
- What is a more helpful way of thinking?

# Reframing example








Current Experience	I'm so busy, there aren't enough hours in the day to get things done
Current Meaning to you	I feel anxious and overwhelmed. Last time this happened I became really unwell.
What else could this experience mean?	I'm going to need to make sure I look after myself as I've got to stay as productive as possible. I need to focus, not get distracted and maintain my energy levels by eating well, taking breaks and try to get enough sleep.

# How a daily routine helps sleep

- Our brains are always looking for predictability or patterns. When your life is organised your mind knows what to expect and feeling of anxiety are reduced.
- Creating healthy habits for yourself enables better sleep patterns, increases your chances of practicing good levels of self-care, and enables you to feel productive and in control of your world.
- Creating routines will allow you to set times for things that you enjoy or make you happy. The neurons in our brains respond more positively to rewards than threats so ensuring we take time to schedule these into our day will increase the levels of mood improving hormones in our bodies.

A circular diagram illustrating seven types of time, each represented by a colored square icon with a white symbol and a text label below it. The icons are arranged in two rows within a light gray oval background.

- SLEEP TIME**: Red icon with a white bed and pillow symbol.
- PHYSICAL TIME**: Orange icon with a white swimmer symbol.
- FOCUS TIME**: Purple icon with a white magnifying glass symbol.
- TIME-IN**: Pink icon with a white circular arrow symbol.
- DOWNTIME**: Yellow icon with a white palm tree and person symbol.
- PLAYTIME**: Green icon with a white stick figure symbol.
- CONNECTING TIME**: Blue icon with a white symbol of three people smiling.

-  **Focus Time**  
When we closely focus on tasks in a goal-oriented way, taking on challenges that make deep connections in the brain.
-  **Play Time**  
When we allow ourselves to be spontaneous or creative, playfully enjoying novel experiences, which helps make new connections in the brain.
-  **Connecting Time**  
When we connect with other people, ideally in person, or take time to appreciate our connection to the natural world around us, richly activating the brain's relational circuitry.
-  **Physical Time**  
When we move our bodies, aerobically if possible, which strengthens the brain in many ways.
-  **Time In**  
When we quietly reflect internally, focusing on sensations, images, feelings and thoughts, helping to better integrate the brain.
-  **Down Time**  
When we are non-focused, without any specific goal, and let our mind wander or simply relax, which helps our brain recharge.
-  **Sleep Time**  
When we give the brain the rest it needs to consolidate learning and recover from the experiences of the day.

Mental Nutrients:	Top Tips:	Do you need to incorporate more or less of this?	What & When specifically?
<b>Focus:</b> tasks, goal orientated  <i>(Dopamine)</i>	Focus on your Top 3 priorities for the day. Giving yourself time without distractions. Taking time to acknowledge what you have achieved.		
<b>Connect:</b> with others and the world around us  <i>(Oxytocin)</i>	Connection that isn't just about work. Getting to know others. Sharing and listening to experiences.		
<b>Play:</b> spontaneous, creative, novel  <i>(Serotonin/Endorphin/Oxytocin)</i>	Discussing a new idea/book/article, laughing, spending time on hobbies.		
<b>Physical:</b> moving our bodies, aerobically if possible  <i>(Serotonin/Endorphin)</i>	Getting outside & leaving the desk/computer.		
<b>Time In:</b> quiet reflection internally on sensations and feelings  <i>(Dopamine)</i>	Thinking about how things have gone – what went well.		
<b>Downtime:</b> non-focussed, mind is allowed to wander and relax	Time away from work & things you find stressful.		
<b>Sleep:</b> giving our brains rest to recover and repair	Good sleep routine/habits.		